

**NOTICE:** This is an unofficial transcript of the portion of the Public Company Accounting Oversight Board's Standing Advisory Group meeting on October 14, 2009 that related to the Board's concept release on requiring the engagement partner to sign the audit report. Other topics discussed during the October 14, 2009 meeting are not included in this transcript excerpt.

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PUBLIC COMPANY ACCOUNTING OVERSIGHT BOARD

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(PCAOB)

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STANDING ADVISORY GROUP MEETING

8

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9:03 a.m.

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Wednesday, October 14, 2009

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National Association of Home Builders

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1201 15th Street, N.W.

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Washington, D.C.

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1 So the third, the third item we have is the  
 2 concept release on potentially requiring the engagement  
 3 partner to sign the audit report, in addition to the  
 4 firm. And that comment period has closed as well, and  
 5 Bella Rivshin is going to give a summary of the  
 6 comments received here.

7 BELLA RIVSHIN: Good afternoon. The July  
 8 28th concept release is the most recent concept release  
 9 the Board issued to solicit public comment on whether  
 10 the Board should require the auditor with final  
 11 responsibility for the audit to sign the audit report,  
 12 in addition to the currently existing requirement for  
 13 the audit firm to sign its name on the audit report.

14 As Marty mentioned before lunch, the SAG  
 15 discussed this topic last year, and this is after the  
 16 U.S. Department of Treasury Advisory Committee on the  
 17 Audit Profession issued their final report, which  
 18 included this recommendation. The Board received 23  
 19 comments from auditors, investors, academics, and  
 20 others.

21 As you can tell, there was -- most of the  
 22 comment letters came from accounting firms and

1 association of accountants. The comment letters can be  
 2 found on the Board's Web site under their rulemaking  
 3 docket, Number 29, in addition to the comment letters  
 4 for confirmations and also risk assessment in case  
 5 after this discussion you are interested in actually  
 6 looking at some more specific comments.

7 I think differently than the comments that  
 8 were received on confirmations and possibly risk  
 9 assessment, there were very opposing views relating to  
 10 this topic. I think, similar to the SAG discussion,  
 11 there were certain individuals on one side who felt  
 12 very strongly that this is a requirement that will  
 13 increase audit quality and investor protection. And  
 14 there were others who felt that this would not provide  
 15 any additional information as it relates to investors  
 16 and would not increase the quality of the audit for  
 17 several reasons.

18 The investors who commented do think that  
 19 this would enhance audit quality by strengthening the  
 20 auditor accountability and improving the transparency  
 21 of the audit process. There were academics who  
 22 commented that such a requirement could have a number

21 MARTIN BAUMANN: Thanks for your comments on  
 22 that.

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1 of positive effects, while an association of academics  
 2 commented that based on the existing research, it is  
 3 unclear whether the signature of the engagement partner  
 4 would improve the audit quality.

5 Auditors felt strongly that such a  
 6 requirement would not increase audit quality because  
 7 partners already held accountable to their own very  
 8 strong sense of professionalism and accountability  
 9 supplemented by mechanisms that are in place to allow  
 10 third parties to hold them accountable. The commenters  
 11 noted that such mechanisms include the firm's own  
 12 system of quality control over its auditing and  
 13 accounting practice, the firm's internal inspection  
 14 process, the PCAOB inspection process, and the  
 15 oversight by the audit client's audit committee and  
 16 other regulators, such as the SEC and State wards of  
 17 accountancy.

18 Auditing firms also commented that requiring  
 19 an engagement partner to sign the audit report would  
 20 not provide any additional benefit over and above the  
 21 existing mechanisms of accountability and transparency  
 22 and, in fact, could result in unintended consequences.

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1 Finally, the auditors were concerned that the  
 2 signature may lead to a misconception by investors that  
 3 in terms of who is actually responsible for the audit  
 4 and the issuance of the audit opinion. Specifically,  
 5 audits are accomplished because of all the resources of  
 6 the firm, which include the engagement team, the  
 7 engagement quality review partner, specialty partners  
 8 if certain expertise is needed, and also consultation  
 9 with the national office, if needed.

10 There were opposing views again as it relates  
 11 to the transparency and also the possibility if users  
 12 would be better -- by having the signature, it would be  
 13 better to evaluate and predict the quality of a  
 14 particular audit. Investors stated that the  
 15 transparency would be useful to investors' audit  
 16 committees and audit firms because they could evaluate  
 17 the extent of the engagement partner's experience and  
 18 the firm's policy on developing and enhancing the  
 19 engagement partner's expertise, as well as oversight of  
 20 engagement partners.

21 They could evaluate the quality expertise and  
 22 better supervision of the audit team and the entire

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1 audit process, evaluate whether the auditor biases on  
 2 information process is reduced and whether there is  
 3 enhanced auditor's consensus and effort.

4 Academics who commented pointed out that the  
 5 engagement partner is already known to the audit  
 6 committee and that the knowledge and the identity of  
 7 the engagement partner may be potentially helpful to  
 8 investors, but they were not aware of any research that  
 9 directly addresses this issue.

10 Auditors who commented stated that the  
 11 engagement partner's name is readily known to the Board  
 12 of directors, management, and regulators. And they  
 13 were unclear as to how the knowledge of the name would  
 14 provide useful information without understanding the  
 15 specific capabilities of the actual partner.

16 Auditors stated that it's important to  
 17 recognize that the corporate governance process  
 18 operating under the various Federal and regulatory  
 19 regimes under which investors are represented by the  
 20 board of directors and, in turn, the audit committee.  
 21 And the audit committee has the responsibility to hire,  
 22 evaluate, and compensate the audit firm and, therefore,

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1 is in the best position to evaluate the firm and the  
 2 engagement partner.

3 Auditors also commented of how they were  
 4 unclear how the investor would be able to learn from  
 5 the public disclosure of the firm partner's name  
 6 because in most cases, the engagement partner would not  
 7 otherwise be known to the investing public. And his or  
 8 her sole identifying characteristic would not -- be  
 9 nothing more than that she or he is a partner at an  
 10 accounting firm.

11 They stated that it's unlikely to assist the  
 12 users of audit reports to evaluate the qualifications  
 13 or predict the quality of the audit because only  
 14 knowing the partner's name, again, would not provide  
 15 the engagement partner's expertise on a particular type  
 16 of audit or his or her track record relating to that  
 17 engagement and other engagements that partner is  
 18 associated with.

19 Instead, auditors stated that including the  
 20 individual engagement partner signature on the audit  
 21 report could create misconceptions that the single  
 22 person is responsible for the effort and not the

<p>Page 158</p> <p>1 collaboration of individuals in the firm.                  2 People did mention that there could be --                  3 this type of requirement could lead to some                  4 inaccuracies and conclusions about the quality of the                  5 audit under certain circumstances because people might                  6 be draw inappropriate or inaccurate conclusions about                  7 the audit based solely on the identity of the partner.                  8 People who commented on this were mainly                  9 auditors and not investors and others. The auditors                  10 stated that such a requirement could result in a                  11 creation of databases or other type of clearinghouses                  12 that would attempt to create a scorecard of the skills                  13 and qualifications of auditors, resulting in what was                  14 likely to be an incomplete and misleading information,                  15 that these types of databases could provide misleading                  16 statistical analysis based on the number of audits                  17 performed by an engagement partner.                  18 Or they could level unfair criticism or                  19 create adverse publicity for an individual partner                  20 because he or she was named as an engagement partner                  21 for a controversial company or a company that has gone                  22 through some financial difficulties.</p>	<p>Page 160</p> <p>1 runs counter to how the carefully cultivated culture of                  2 collaboration in the firms -- that was a mouthful --                  3 and would send the wrong message to the marketplace                  4 that the opinion is the engagement partner's sole                  5 responsibility.                  6 There also, as I mentioned, could be what is                  7 called "guilt by association" of certain audits. If                  8 there is a partner who is repeatedly tasked with                  9 handling the most, you know, toughest of the audit                  10 engagements, the public may gain an inaccurate                  11 impression of that partner due to the perception of                  12 guilt by association with companies with financial                  13 reporting difficulties.                  14 And as a result, there could be the                  15 willingness of audit partners to serve on engagements                  16 for certain audit clients may wane.                  17 Auditors also were concerned that investors                  18 could second-guess an audit committee selection of an                  19 audit firm and the engagement partner, that the                  20 shareholders may be believe that it is appropriate to                  21 contact the engagement partner directly to ask                  22 questions about the audit and the company's financial</p>
<p>Page 159</p> <p>1 Auditors also stated that a scorecard would                  2 not appropriately consider the partner's expertise                  3 outside of the public company audit contacts and that a                  4 potential impact of these inferences may be that the                  5 engagement partner become overly concerned with such a                  6 scorecard and, therefore, become reluctant to be                  7 associated with certain issuers.                  8 Auditors also stated that the conclusions                  9 drawn from such inferences may result in unintended                  10 consequences for smaller firms who may not have, may                  11 not be perceived to have as robust scorecard as                  12 compared to partners from larger firms, which may                  13 impact their ability to compete for audits of public                  14 companies.                  15 And finally, auditors reiterated that there                  16 are many dependent variables that affect any simple                  17 statistic of audit quality, only one of which is the                  18 identity of the engagement partner. The auditors did                  19 also note some other unintended consequences. As I say                  20 "unintended consequence," I keep looking over to see if                  21 Lynn is over there to comment on the word.                  22 The auditors reiterated that the requirement</p>	<p>Page 161</p> <p>1 statements and other matters. This would put both the                  2 shareholders and the auditors in an uncomfortable                  3 position because a lot of the questions probably the                  4 auditor could not answer due to confidentiality                  5 requirements.                  6 Auditors mentioned that there could be                  7 harassment and personal danger to an individual audit                  8 partner and that the heightened concerns about personal                  9 risk may cause an engagement partner to be less                  10 willing, again, to make the professional judgments                  11 imperative to the execution and timeliness and cost                  12 effectiveness of high-quality audits.                  13 And finally, auditors stated that this could                  14 increase the individual liability of partners, which                  15 could result in a number of partners willing to sign                  16 audit company opinions to be lower and the number of                  17 firms willing to undertake this type of work to be                  18 negatively impacted. Those firms in the marketplace,                  19 they stated, remaining could potentially charge higher                  20 fees to the perceived increased liability.                  21 As I stated, these were very interesting                  22 comment letters to read and very opposing views on this</p>

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1 matter, and you are more than welcome to read them in  
 2 more depth on our rulemaking docket on our Web site.  
 3 On that, I'll open it up for comments to SAG  
 4 members and observers.  
 5 And Wayne Kolins?  
 6 WAYNE KOLINS: Yes. Mine is more of a  
 7 process question. I note that of the 23 comment  
 8 letters, 17 were from accounting firms or associations  
 9 of accountants. Six were from nonaccounting-related  
 10 sources. In the Board's deliberation of a standard,  
 11 obviously, you're looking at the substantive nature of  
 12 the comments that are made. But to what extent is  
 13 there -- do you weigh the quantitative nature of the  
 14 comments espousing a certain position?  
 15 BELLA RIVSHIN: I think it's the quality of  
 16 the comment that is made versus the number of times a  
 17 comment is made. If there is one person that makes a  
 18 very significant, well thought-out comment, the Board  
 19 will take that into consideration, even if they were  
 20 the only individual who made that comment.  
 21 But we always hope that many people will --  
 22 many more people will comment on our standards and

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1 concept releases.  
 2 Paul?  
 3 PAUL SOBEL: Kind of as a follow-up to what  
 4 Wayne just mentioned, it seems to me that if only two  
 5 responses represented investors, I would perceive from  
 6 that that there is a high level of ambivalence among  
 7 the investors and that, therefore, I'm not sure if  
 8 there's a reason to move forward with this. Obviously,  
 9 the audit firms are probably pretty dead set against  
 10 it. And if the investors don't seem to think it  
 11 matters, why are we talking about it?  
 12 BARBARA ROPER: This is Barb Roper. Could I  
 13 comment quickly on that?  
 14 BELLA RIVSHIN: Yes, Barbara?  
 15 BARBARA ROPER: I just think that's not an  
 16 assumption that you can make from that low number of  
 17 responses. I think if you looked across the issues  
 18 that the Board addresses, the sad fact is that there is  
 19 consistently a low number of investor responses and  
 20 that it is a mistake to assume that that reflects  
 21 ambivalence.  
 22 I think it's as likely to reflect a lack of

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1 awareness on the part of the public about this process  
 2 rather than anything definitive about what their views  
 3 would be if they were more aware.  
 4 BELLA RIVSHIN: Gaylen Hansen?  
 5 GAYLEN HANSEN: During the Treasury Committee  
 6 proceedings and the testimony, the investors felt very,  
 7 very strongly about this. So maybe we only had a  
 8 couple of comment letters, and that would be consistent  
 9 with what Barbara had just mentioned.  
 10 We've been over these arguments. I didn't  
 11 hear any new arguments in the comment letters that  
 12 we've heard during the testimony that came before ACAP  
 13 or in the discussion that we had last year, or maybe it  
 14 was the last SAG meeting, on this particular issue.  
 15 But we've been doing what we have for the last hundred  
 16 years. And if we keep doing things the way we always  
 17 have, then why would we expect a different outcome?  
 18 And perhaps it might be time to try something a little  
 19 bit different?  
 20 But I found the comment on the idea that  
 21 we're going to have a shortage of partners willing to  
 22 sign audit reports particularly -- I just -- I don't

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1 even know how to respond to that. I just don't see  
 2 that happening that people are going to be not willing  
 3 to step up to the plate and there will be a shortage of  
 4 partners. I don't see that happening.  
 5 BELLA RIVSHIN: Joe Carcello?  
 6 JOSEPH CARCELLO: Well, I was involved with  
 7 one of the comment letters. So how I feel is known.  
 8 So I'll try to keep what I say brief because there's so  
 9 much that you said I could respond to.  
 10 First, in response to Paul, yes, there were  
 11 only two investor groups that commented. I would point  
 12 out that one of those investor groups is essentially an  
 13 umbrella investor group. Jeff may want to pipe in here  
 14 at some point. But that investor group controls or the  
 15 membership of that investor group has \$3 trillion of  
 16 assets under management.  
 17 And the other investor group that commented  
 18 or other investor has \$200 billion of assets under  
 19 management. So these are very, very significant  
 20 investor groups.  
 21 The second point I would make is I would  
 22 encourage the Board to look at the comment letters from

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1 the firms were very good. They obviously have very  
 2 bright people who spend time writing very good comment  
 3 letters. But in fairness to the firm people, they have  
 4 a vested interest in this debate, and the two investor  
 5 groups are the customer of the financial reports and of  
 6 the auditor report.

7 And the academics really have no obvious  
 8 vested interest. And of the five, four of the five  
 9 were unequivocally in support of this recommendation  
 10 and only one of the five was somewhat I would say both  
 11 pro and con in that comment letter.

12 I think the Board should look at the quality  
 13 of ACAP, as I talked about this morning, the membership  
 14 of that group. I would point out that the United  
 15 Kingdom has already implemented this. The United  
 16 Kingdom has not only implemented this, they have  
 17 implemented or are on the way to implementing audit  
 18 quality indicators. They have firms filing financial  
 19 statements. I just wrote a comment letter this weekend  
 20 on independent members of firm governing boards, which  
 21 they have a concept release out on, which is also part  
 22 of ACAP.

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1 So it would appear, to an outside party, that  
 2 in terms of what investors want, the United Kingdom is  
 3 leading, and the United States is lagging. As an  
 4 American citizen, as an investor, that makes me  
 5 uncomfortable.

6 I would agree with the firms that I think in  
 7 most cases, this will not matter. If we were to look  
 8 at the partners in this room, these are all people of  
 9 high integrity and high competence, and I don't think  
 10 it would make any difference on the audits they do.  
 11 But I do think it could matter in the tails.

12 I won't go into too much depth, but there  
 13 have been enforcement actions by the PCAOB against some  
 14 individual partners -- in my opinion, somewhat  
 15 egregious cases of knowing behavior. And if that  
 16 person had to sign his or her name, would it have been  
 17 different? It's hard to prove in advance, but it  
 18 certainly might.

19 It's obvious that the firms are against this.  
 20 The one argument that they made that I do agree with is  
 21 I do think it's important to craft whatever you do here  
 22 so as to not increase legal liability on the part of

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1 individual partners. I think there is enough legal  
 2 liability. So I don't think they need more legal  
 3 liability.

4 So I think that's a fair argument. Some of  
 5 their other arguments I thought were pretty weak. But  
 6 I think that's a fair argument.

7 And given the opposition by the firms, I  
 8 think I have a very simple solution for you, and that  
 9 is the United Kingdom has implemented this requirement  
 10 in 2008. As of December 31, 2009, you're going to have  
 11 2 years of data. Study the data. See what happens.

12 Does mean behavior change? Does the variance  
 13 change? What are the outcomes, both good and bad, of  
 14 this requirement? Talk about a petri dish. Short of  
 15 Canada, the United Kingdom is going to be about as  
 16 close as you're going to get. And so, I think that  
 17 could be very informative to the Board.

18 BELLA RIVSHIN: Thank you, Joe.  
 19 Jeff Mahoney?

20 JEFF MAHONEY: I think Joe just covered every  
 21 point I was going to make, but maybe I have a couple  
 22 more. So thank you, Joe.

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1 Just a couple to add on. One of the  
 2 individuals who brought this to the attention of the  
 3 committee, a very prominent accountant that we all  
 4 know. His name is in the report, so I'm not going to  
 5 name him, but worked for a "big four" accounting firm.  
 6 I asked him if he was on the Treasury Committee, what  
 7 is the number-one thing that he would recommend, and  
 8 this was his idea. Former big four partner,  
 9 internationally known, very well respected.

10 I've also had conversations offline with big  
 11 four auditors on this point and the arguments, and I  
 12 get a little bit different story than what you recited  
 13 in the letters. I've heard all the arguments as part  
 14 of the Treasury Committee, and I find most all of them  
 15 very weak.

16 I would also point out on the legal issue, I  
 17 agree with Joe on that. The committee discussed that.  
 18 We had some very prominent attorneys involved in that  
 19 process. You'll see in the Treasury report that they  
 20 indicated that this could be done without imposing  
 21 additional liability on auditors with language similar  
 22 to language that was used for Section 407 on audit

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1 committee financial experts. That's Footnote 87 in the  
2 Treasury report.

3 Thank you.

4 BELLA RIVSHIN: If there aren't any other  
5 comments, we will move on to our next topic on fair  
6 value measurements and the use of specialists.

7 MARTIN BAUMANN: I hope you found this  
8 helpful that we will from time to time, as we have  
9 standards that we're proposing or concept releases that  
10 are outstanding, as we get comments, we'll try to share  
11 it with the SAG to try to keep you updated as we're  
12 moving ahead with our standard-setting and to bring  
13 that before the SAG and see if there's any further  
14 input that we can get from you in our thinking.

15 So I found it useful, and I hope you all did  
16 as well.

# Meeting of the Standing Advisory Group

October 14, 2009

9:00 a.m. – 2:30 p.m.

# Update on Proposed Standards and Concept Release Issued

Keith Wilson, Dee Mirando-Gould, and  
Bella Rivshin

*Associate Chief Auditors, Office of the Chief  
Auditor*

# Update on Proposed Standards and Concept Releases

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- Proposed standards on risk assessment
- Audit confirmations concept release
- Signing the auditor's report concept release

# Signing the Auditor's Report

## □ Comment Letters Received

■ Firms and association of accountants	17
■ Academics and associations of academics	3
■ Investor representatives	2
■ Other individuals	<u>1</u>
<b>Total</b>	<b>23</b>

# Signing the Auditor's Report

- Key Themes of Comment Letters
  - Opposing views on whether the engagement partner should sign the audit report
  - Opposing views on whether requiring the engagement partner to sign the audit report will enhance audit quality and investor protection
  - Opposing views on whether such a requirement would improve the engagement partner's focus on his or her existing responsibilities
  - Opposing views on whether the transparency of requiring the engagement partner to sign the audit report would be useful to investors, audit committees, and others
  - Opposing views on whether requiring the engagement partner to sign the audit report would allow users of audit reports to better evaluate or predict the quality of a particular audit

# Signing the Auditor's Report

- Key Themes of Comment Letters (cont'd)
  - Some commenters stated that requiring the engagement partner to sign the audit report could lead to inaccurate conclusions about audit quality under some circumstances
  - Some commenters stated that there are potential unintended consequences of requiring the engagement partner to sign the audit report
  - Some commenters stated that there could be an effect on the engagement partner's potential liability in private litigation