

2007 BUDGET

Public Company Accounting Oversight Board Budget by Program Area 2005 - 2007

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|--|-------------|---------------|---------------|
| | 2005 | 2006 | 2007 |
| Program Area | Actuals* | <u>Budget</u> | <u>Budget</u> |
| Board and Executive Staff | 6,161,000 | 6,127,000 | 6,892,000 |
| Division of Registration and Inspections | | | |
| Headquarters | 3,820,000 | 7,388,000 | 8,159,000 |
| Regional Offices | 44,760,000 | 50,945,000 | 47,508,000 |
| Sub-total | 48,580,000 | 58,333,000 | 55,667,000 |
| Division of Enforcement and Investigations | 5,045,000 | 7,090,000 | 9,155,000 |
| Office of the Chief Auditor (Standards) | 4,039,000 | 4,400,000 | 4,760,000 |
| Office of Research and Analysis | 5,328,000 | 4,683,000 | 6,786,000 |
| Office of General Counsel | 3,219,000 | 3,514,000 | 3,806,000 |
| Office of International Affairs | 794,000 | 1,082,000 | 1,376,000 |
| Office of Government Relations | 1,152,000 | 955,000 | 1,039,000 |
| Office of Public Affairs | 936,000 | 982,000 | 593,000 |
| Office of Hearing Officer | - | - | 670,000 |
| Office of Administration | | | |
| Administration | 734,000 | 1,698,000 | 1,279,000 |
| Information Technology | 22,166,000 | 23,051,000 | 23,292,000 |
| Human Resources | 3,638,000 | 3,596,000 | 3,922,000 |
| Finance | 2,873,000 | 2,744,000 | 2,734,000 |
| Budget, Prog. Analysis, and Strat. Planning | - | - | 642,000 |
| Facilities | 2,279,000 | 11,535,000 | 12,651,000 |
| Sub-total | 31,690,000 | 42,624,000 | 44,520,000 |
| Office of Internal Oversight and Perf. Assurance | 1,104,000 | 1,154,000 | 1,165,000 |
| Total Outlays | 108,048,000 | 130,944,000 | 136,429,000 |
| Less: Net Interest Receipts | | | 3,987,000 |
| Total Outlays Less Interest Receipts | | | 132,442,000 |
| Less: Excess to Working Capital Reserve | | | 10,036,000 |
| Net Outlays | | | 122,406,000 |
| Less: Prior Year Registration Fees | | | 44,000 |
| Accounting Support Fee | | | 122,362,000 |

^{*} The 2005 Actuals column is presented in conformity with US GAAP and therefore differs from the 2006 and 2007 budget columns which are presented on a cash basis.

Public Company Accounting Oversight Board Budget by Cost Category 2005 - 2007

| Cost Category | 2005 <u>Actuals*</u> | 2006 <u>Budget</u> | 2007 <u>Budget</u> |
|--|-------------------------|-----------------------|-----------------------|
| Personnel | | | |
| Salaries/1 | 57,172,000 | 78,622,000 | 79,514,000 |
| Employee Benefits/2 | 5,757,000 | 8,214,000 | 9,359,000 |
| Payroll taxes/3 | 2,804,000 | 4,098,000 | 3,799,000 |
| Training/4 | 544,000 | 1,850,000 | 1,838,000 |
| Recruitment and Relocation/5 | 3,478,000 | 4,231,000 | 2,910,000 |
| Sub-total | 69,755,000 | 97,015,000 | 97,420,000 |
| Non-personnel | | | |
| Administrative Expenses/6 | 3,381,000 | 4,155,000 | 5,169,000 |
| Consulting and Professional Fees/7 | 1,711,000 | 3,107,000 | 5,018,000 |
| Facilities/8 | 6,620,000 | 6,945,000 | 9,632,000 |
| Information Technology/9 | 21,562,000 | 9,900,000 | 9,744,000 |
| Travel and related expenses/10 | 5,019,000 | 6,379,000 | 6,532,000 |
| Sub-total | 38,293,000 | 30,486,000 | 36,095,000 |
| Capital Expenditures | | | |
| IT Development and Infrastructure/9 | - | 1,592,000 | 1,817,000 |
| Facilities build-out/11 | - | 1,851,000 | 1,097,000 |
| Sub-total | - | 3,443,000 | 2,914,000 |
| Total Outlays | 108,048,000 | 130,944,000 | 136,429,000 |
| Less: Net Interest Receipts/12 | | | 3,987,000 |
| Total Outlays Less Interest Receipts | | | 132,442,000 |
| Less: Excess to Working Capital Reserve/13 | | | 10,036,000 |
| Net Outlays | | | 122,406,000 |
| Less: Prior Year Registration Fees/14 | | | 44,000 |
| Accounting Support Fee/15 | | | 122,362,000 |

^{*} The 2005 Actuals column is presented in conformity with US GAAP and therefore differs from the 2006 and 2007 budget columns which are presented on a cash basis.



NOTES TO 2007 BUDGET

The 2007 budget for the Public Company Accounting Oversight Board ("PCAOB" or the "Board") is based on the best information available as of the date of this budget. Budgeted amounts are subject to change as conditions warrant. The following notes relate to specific line items in the budget.

- 1. Salaries In 2007, the Board expects to continue augmenting its staff to assist the Board in achieving its mandates under the Sarbanes-Oxley Act of 2002 (the "Act"). In this regard, the Board expects to have 519 staff by the end of 2007. The majority of the new employees are expected to be experienced auditors who will conduct the Board's program of inspections to assess the degree of compliance by registered public accounting firms with the Act, the rules of the Board, the rules of the Commission, and auditing and related professional practice standards, in connection with those firms' audits of the financial statements of public companies. The 2007 budget for salaries also includes related expenses for merit and other salary adjustments and awards.
- Employee benefits Estimated expenses for employee benefits include costs associated with health care, retirement, and other employee benefitrelated items.
- 3. **Payroll taxes** Estimated payroll taxes include Social Security, Medicare and unemployment taxes.
- 4. Training Training expenses include professional training in accounting and auditing, law and other fields, to fulfill the Board's commitment to maintaining a highly-qualified staff in order to achieve the Board's statutory mandates. Training expenses also include the costs associated with training staff to utilize the Board's IT infrastructure and applications, in addition to more general training regarding the Board's policies and procedures.
- 5. **Recruiting and relocation** Estimated recruiting and relocation expenses are budgeted to cover the cost of recruiting a highly-qualified, experienced staff in a competitive employment market for auditors and accountants.

- Administrative expenses Estimated administrative expenses include costs for office supplies, printing, copying, telecommunications, and postage. This cost category also covers the costs associated with insurance, including premiums for general property and casualty insurance, and directors' and officers' liability insurance.
- 7. Consulting and professional fees Estimated consulting and professional fees include costs associated with developing certain initiatives related to the Board's programs that call for highly-specialized skills and services required for a limited period of time. These expenses also include costs for services related to investigation and litigation support, such as court reporters, translators, and document and database management, in addition to other legal and advisory services.
- 8. Facilities Estimated facilities expenses cover the costs of lease and other payments related to the Board's office space. The Board currently has leased office space at its headquarters in Washington, D.C., and its technology center in Dulles, Virginia, in addition to office space to support its inspections staff in New York, New York; Atlanta, Georgia; Dallas, Texas; Orange County and San Francisco, California; Denver, Colorado; and Chicago, Illinois.
- 9. Information Technology Estimated IT expenses include costs associated with enhancing and maintaining the Board's IT infrastructure and applications. In addition, this category includes resources to support the Board's IT security activities. During 2007, the Board's newly established Information Technology Advisory Group will assist the Board in governing and guiding the allocation and utilization of IT resources.
- 10. Travel and related expenses Estimated travel and related expenses support travel to perform inspections in the offices of registered public accounting firms. Currently, there are over 1,700 registered public accounting firms located in the United States, many of which have multiple offices, and 740 non-U.S. offices in 82 countries. In addition, the Board expects to incur travel and related expenses associated with the participation of Board members and professional staff in speaking and other outreach activities away from the Board's offices.
- 11. Facilities build-out The Board expects to incur capital expenditures in 2007 to acquire and build-out additional office space at its headquarters facility in Washington, DC.

- 12. Interest Estimated interest income in 2007 is based on average cash balances invested in Treasury instruments and related repurchase agreements, netted against estimated bank charges incurred.
- 13. Excess to working capital reserve The Board expects to utilize an excess to its working capital reserve to reduce the 2007 accounting support fee. The Board estimates that the remaining working capital reserve will provide funds necessary to cover its anticipated expenditures for the first five months in 2007.
- 14. Registration fees Under Section 102 of the Act, public accounting firms applying for registration with the Board must pay registration fees in an amount sufficient to cover the costs of processing and reviewing their registration applications. Section 109 of the Act directs that any registration fees collected in one calendar year must be used to reduce the recoverable budget expenses for the next calendar year (i.e., the year after the year in which they are received). Therefore, registration fees collected for 2006 have been allocated to the 2007 budget to produce the 2007 accounting support fee. Similarly, registration fees collected for 2007 will be allocated to the 2008 budget to produce the 2008 accounting support fee.
- 15. Accounting Support Fee Pursuant to Section 109 of the Act and the rules of the PCAOB, the budget of the Board, reduced by any registration or annual fees received for the preceding calendar year, is funded by an annual accounting support fee. The 2007 budget offsets the anticipated interest earned on cash balances (see note 12, above), as well as excess to the Board's working capital reserve (see note 13, above), against total outlays. This amount, minus the estimated registration fees collected for 2006 (see note 14, above), produces the 2007 accounting support fee of \$122.4 million.